

OUTCOME OF THE WORKING GROUP DISCUSSION

II Congress of the IberoMAB Network

Trifinio Fraternidad Transboundary Biosphere Reserve, Copán Ruinas, Honduras

30 October – 3 November 2023



ECOSYSTEM/LANDSCAPE THEMES AS PROPOSALS FOR NEW GLOBAL NETWORK PLANNING

ISLAND AND COSTAL ECOSYSTEM	OUTCOME	ACTION FOR THE PERIOD 2026-2035	OUTPUT	RESPONSABILITIES	PERIOD	PERFORMANCE INDICATOR
Management of activities in the territory of the BR.	Promote the harmonised application of regulatory instruments on the territory.	1 - Communicate, promote and connect the authorities with the participatory management of the BR. 2 - Establish synergies through processes, conventions or agreements for the implementation of land management projects.	1 - Positioning of BR in land-use planning processes. 2 - Established processes, agreements and conventions. 3- Spaces created for training and participation.	BR and Regional Management Committees in synergy with the MAB National Committees.	2026-2035	1 - % of authorities that have information for the inclusion of BRs in the ordinance. 2 - Number of processes, agreements and conventions. 3 - Number of events. 4 - Number of people trained. 5 - Number of people from BRs participating in decision-making

ISLAND AND COSTAL ECOSYSTEM	OUTCOME	ACTION FOR THE PERIOD 2026-2035	OUTPUT	RESPONSABILITIES	PERIOD	PERFORMANCE INDICATOR
		3 - Create spaces for training and participation of new leadership for BR management.				processes on management.
Research: Climate Change (CC)	Climate action in coastal and marine ecosystems.	Implement research programmes on socio-ecological systems in BRs, as a basis for the conservation and proper management of ecosystems and as a basis for CC adaptation and mitigation strategies and the implementation of risk management measures.	Conservation and management of socio-ecological systems in the face of CC effects and the impact of disaster events in the short, medium and long term.	BR managers, local and national governments, communities and academic institutions.	2026-2035	1 - Number of BRs with studies conducted on CC. 2 - Number of BRs with CC adaptation and mitigation strategies. 3 - Number of BRs with risk management plans.
Social Participation.	Ensure the participation of local communities and indigenous peoples in the management system of each BR.	1 - Ensure the creation of a community participatory space in the management system. 2 - Develop a programme to	A working group bringing together planning activities (conservation, socio-economic development, knowledge).	BR Management Committee	2026-2035	Number of participants or representatives in the Management Committee of each BR.

ISLAND AND COSTAL ECOSYSTEM	OUTCOME	ACTION FOR THE PERIOD 2026-2035	OUTPUT	RESPONSABILITIES	PERIOD	PERFORMANCE INDICATOR
		support and strengthen local capacities.				
Biodiversity Conservation		1 - Develop plans, programmes and projects oriented to transdisciplinary construction based on applied and inclusive research. 2 – Dissemination / participation with the local community of diagnosis and implementation	1 - Baseline of target species and ecosystems (initial state of monitoring) 2 - Conservation status of terrestrial and marine species	Local Management Committee/Regional Management Committee BR Management Committee/Regional Management Committee	2026-2035	1 - Number of participatory investigations 2 - Conservation status of each species in relation to the established baseline.

MONTAIN ECOSYSTEM	OUTCOME	ACTION FOR THE PERIOD 2026-2035	OUTPUT	RESPONSABILITY	PERIOD	PERFORMANCE INDICATOR
Effective external relations and sufficient sustainable funding for the MAB programme and the World Network of BRs (WNBR).	Recognition of mountain BRs as models that contribute to green economies, product and service development, and the achievement of the SDGs.	Generate and develop national and territorial brands in mountain BR products and services that favour the local economy, the identity of cultural belonging and sustainable entrepreneurship, ensuring the sustainable use of local resources.	Branding of products and services, and generation of inclusive sustainable development initiatives integrating mountain BRs.	MAB National Committees and RB.	2026-2035	1 - Number of brands created. 2 - Number of inclusive sustainable development initiatives.
The Mountain WNBR (MWNBR) made up of effective working models for sustainable development	Integrated management of mountain BR landscapes	Identification of threats to the landscape (natural, cultural, productive) to facilitate the design of adaptive management strategies for resilient landscapes.	1 - Database of successful and practical experiences. 2 - Hazard control strategies. 3 - Pilot experiences of adaptive landscape management in the MWNBR.	MWNBR, BR and National Committees	2026-2031	1 - Number of scientific papers. 2 - Number of management plans with resilient landscape strategies. 3 - Number of case studies. 4 - Number of people involved.

MOUNTAIN ECOSYSTEM	OUTCOME	ACTION FOR THE PERIOD 2026-2035	OUTPUT	RESPONSABILITY	PERIOD	PERFORMANCE INDICATOR
Effective governance of and within the MAB Programme and the WNBR.	Elaborate the framework document with relevance to the natural and cultural landscape, taking into account the protection of mountain BRs and sustainable and regenerative development.	Review of regulations and participatory work for the creation of the document.	Framework document for policy recommendations in mountain BRs.	MAB Secretariat, MWNBR, Member States.	2026-2028	Number of documents approved in the Mountain Network and the MAB Programme.
The World Network of BRs composed of effective working models for Sustainable Development.	Identify, quantify, value, localise and generate information on possible mechanisms of economic retribution for the contribution of BRs in ecosystem services.	1 - Identify and quantify the contribution of BRs in ecosystem services. 2 - Generate information on mechanisms for the retribution of ecosystem services.	List of payments for mountain ecosystem services	IberoMAB Network, local governments, BR managers, state, local governments.	2026-2035	% of BRs with remunerated ecosystem services.

FOREST ZONE ECOSYSTEM	OUTCOME	ACTION FOR THE PERIOD 2026-2035	OUTPUT	RESPONSABILITY	PERIOD	PERFORMANCE INDICATOR
Investigation	Establish mechanisms for research and monitoring of forest landscapes within BRs.	Include Ecological functionality metrics.	1 - To have a mechanism for research and monitoring within BRs. 2 - To have information on the current and permanent status of forest landscapes.	National Committees, BR Management Committees, Youth Network.	2026-2028	1 - Increase or decrease of ecosystem services in forested areas. 2 - Database on the status of forest landscapes and ecosystem services.
Governance	Regulations and Governance.	Establish governance processes for the management of forest landscapes.	Participatory management plans for forest landscapes within BRs that take into account the ancestral cosmovision of local indigenous communities.	The governing body in environmental matters in each country, the BR Management Committee.	2026-2035	Number of management regulations per BR.
Management	Sustainable management of forest landscapes.	1 - Identify threats to watersheds and their aquifers, making the interdependence between forests and water visible. 2 - Identification and adaptation of potential uses	Guidelines for the development of contingency and hazard prevention plans. Sustainable use models.	IberoMAB, National Committees, BR Management Committee, Youth Network and local stakeholders and all levels of government.	2026-2028	1 - Number of Contingency and Prevention Plan proposals Number of models implemented

FOREST ZONE ECOSYSTEM	OUTCOME	ACTION FOR THE PERIOD 2026-2035	OUTPUT	RESPONSABILITY	PERIOD	PERFORMANCE INDICATOR
		including the ancestral cosmovision of local indigenous communities. 3 - Restoration / recomposition of forest landscapes.	Shared restoration and recomposition techniques that include the local ancestral cosmovision.	BR Management Committee	2026-2035	Area restored and/or recomposed.
Funding	Financing strategies for forest landscapes.	Taking advantage of incentives for environmental services.	Quantification for the valuation of ecosystem services.	National Committee, BR Management Committee, Youth Network and local stakeholders and all levels of government.	2026-2035	Services valued and quantified within BR forest landscapes.

ARID ZONE ECOSYSTEM AND DRYLAND	OUTCOME	ACTION FOR THE PERIOD 2026-2035	OUTPUT	RESPONSABILITY	PERIOD	PERFORMANCE INDICATOR
Management	Maintain ecosystem services and values of drylands and drylands.	<p>1 - Elaborate a climate change adaptation and mitigation programme for each BR.</p> <p>2 - Develop soil and water recovery and restoration programme.</p> <p>3 - Survey and systematisation of good sustainable practices in dry and arid zone BRs, highlighting traditional knowledge.</p>	<p>Programme elaborated for all BRs.</p> <p>Programme developed.</p> <p>Database of existing good practice experiences available on the network.</p>	National, Regional and Local Committees.	2026-2035	Evaluate the progress of each action and objective every 24 months.
Research	Promote the importance of drylands and drylands through ongoing research (knowledge).	1 - Create a network of dryland and arid land researchers to provide ongoing advice to BRs, building capacity at the local level.	To create a network of researchers at both national and regional level.	National Committees, BR Management Committee, Scientists.	2026-2035	Number of networks created.

ARID ZONE ECOSYSTEM AND DRYLAND	OUTCOME	ACTION FOR THE PERIOD 2026-2035	OUTPUT	RESPONSABILITY	PERIOD	PERFORMANCE INDICATOR
		2- Ensure that decisions on the use and zoning of these areas are made on a scientific basis.	The choice of actions indicated in the statutes of the Management Committees of each BR, having a scientific basis.			

WETLAND ECOSYSTEM	OUTCOME	ACTION FOR THE PERIOD 2026-2035	OUTPUT	RESPONSABILITY	PERIOD	PERFORMANCE INDICATOR
Effective governance of the MAB Programme and the WNBR.	Effective functioning of regional and thematic networks.	Design strategies for ecological and socio-cultural management oriented towards the leadership of local communities and indigenous peoples.	Established capacities for governance, planning and leadership.	BR management committees.	2026 – 2035	1 - Number of functional networks, committees and governance groups. 2 - Number of people from communities actively participating in networks, national committees and management committees. 3 - Number of binding (with voice and vote) and inclusive (youth, indigenous peoples, women, other vulnerable groups) participations in management bodies.
Communication, information and publication.	Increased participation and outreach in comprehensive, modern, open and transparent	Design and promote education for sustainability strategies with different intervention	Greater participation and advocacy, ownership, recognition and valuation of	BR management committees.	2026 – 2035	1 - Number of functional communication channels. 2 - Number of wetland and

WETLAND ECOSYSTEM	OUTCOME	ACTION FOR THE PERIOD 2026-2035	OUTPUT	RESPONSABILITY	PERIOD	PERFORMANCE INDICATOR
	communication, information and data publishing programmes.	modalities (training, information, participation and communication).	wetlands and mangroves.			mangrove conservation education plans formulated, implemented and evaluated.
Sustainable Development in the BR Network.	Boosting the green economy for wetland and mangrove conservation and restoration.	Promote sustainable land management practices that affect wetlands, such as ecotourism and productive practices that provide food sovereignty	Revitalisation of local economies based on the sustainable management of wetlands.	BR management committees.	2026 – 2035	Number of BRs with marks, international certifications, recognising good practices in wetlands.
Ecosystem conservation and restoration	Strengthening wetland and mangrove restoration in the framework of climate change adaptation.	Encourage the participatory development of local climate change mitigation and adaptation plans in wetlands to ensure conservation and restoration.	Maintaining water security.	BR management committees.	2026 – 2035	1 - Number of Land and Water Use Plans. 2 - Number of examples of good practice with a focus on Nature Based Solutions and communities. 3 - Area reinstated to wetland. 4 - Water body coverage.

WETLAND ECOSYSTEM	OUTCOME	ACTION FOR THE PERIOD 2026-2035	OUTPUT	RESPONSABILITY	PERIOD	PERFORMANCE INDICATOR
						5 - Environmental services. 6 - Ecosystem Restoration Agreements. 7 - Community migration rate. 8 - Population density for estimating stress on hydrobiological resources. 9 - Recovery rates of species, habitats and ecosystems.

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SOCIO-ECONOMIC ASPECTS AS PROPOSALS FOR NEW PLANNING OF THE GLOBAL NETWORK

GREEN ECONOMIES, BRANDING AND ECOTOURISM	OUTCOME	ACTION FOR THE PERIOD 2026-2035	OUTPUT	RESPONSABILITY	PERIOD	PERFORMANCE INDICATOR
Positioning of Product and Service Brands.	Generate roadmaps for the establishment of BR brands with a focus on biocultural entity and Sustainable Development (in accordance with the regulations of each country).	1 - Create general criteria for producers of goods or service providers to be part of the BR brand. 2 - Each country will generate working spaces to create the roadmap for BR brands. 3 - Establish BR brands in each country. (Capacity building and positioning strategy for BR brands).	1 - General roadmap document. 2 - Roadmap document for each country. 3 - BR Brands (Positioning branded products).	1 - IberoMAB, representatives of the National Committee. 2 - IberoMAB Committees. 3 - Comités de Gestión de cada RB.	2026 – 2028 2026 – 2035 2026 - 2035	1 - At least 75% of countries with a BR brand roadmap. 2 - At least 50% of BRs with own brand. 3 - At least 30% of BRs implement brand strategy.

GREEN ECONOMIES, BRANDING AND ECOTOURISM	OUTCOME	ACTION FOR THE PERIOD 2026-2035	OUTPUT	RESPONSABILITY	PERIOD	PERFORMANCE INDICATOR
Model of BR management as a sustainable land management unit.	Promote through the competent bodies the development and implementation of legal and functional mechanisms within the legal framework of each country.	<p>1 - Promote the responsible green economy model, which considers indigenous and local communities in the management of the territory.</p> <p>2 - A repository of successful experiences in the development of the green economy.</p> <p>3 - Promote the creation of advisory councils for each reserve with the integration of technical, academic and social teams.</p> <p>4.- Commitments by the states to include, in the proposal for the declaration of new reserves, the necessary economic and human resources for their functioning.</p>	<p>1 - Fondo para financiar la economía verde.</p> <p>2 - Creación y difusión de repositorios.</p> <p>3 - Formación y funcionamiento.</p> <p>4 - Incluir en el formulario de solicitud de declaración la dotación de recursos y mecanismos de gestión.</p>	National and Sub-national Governments, National Committees.	2026-2035	<p>1 - Number of projects.</p> <p>2 - Number of experiences in the repository.</p> <p>3 - Number of councils created.</p> <p>4 - Number of application forms with indication of management and resources.</p>
Tourism as a strategy for sustainable development and biodiversity conservation.	Ensure the use and conservation of BR resources.	Generate an ecotourism strategic plan.	All BRs have an ecotourism plan.	BR managers, local communities, national and sub-national governments.	Periodic evaluation of BR.	Number of BRs with ecotourism initiatives, incorporated into BR management.

GREEN ECONOMIES, BRANDING AND ECOTOURISM	OUTCOME	ACTION FOR THE PERIOD 2026-2035	OUTPUT	RESPONSABILITY	PERIOD	PERFORMANCE INDICATOR
<p>The conservation function in the BR should be a driving force for the local economy, stimulating green investments.</p>	<p>Promote sustainable green alternatives that benefit the population, ensuring development and conservation.</p>	<p>Design conservation incentive programmes.</p>	<p>All BRs should manage incentives for the development and conservation of good sustainable practices.</p>	<p>BR managers, local stakeholders, sub-national governments.</p>	<p>Periodic evaluation of BR.</p>	<p>Number of sustainable practices recognised with incentives within the BR.</p>

EDUCATION, TRAINING AND RESEARCH	OUTCOME	ACTION FOR THE PERIOD 2026-2035	OUTPUT	RESPONSABILITY	PERIOD	PERFORMANCE INDICATOR
Research	1. Strengthen, through scientific and vernacular research, the knowledge of the distribution of biological and cultural diversity in the territory, as well as its relationship with the biophysical environment.	<p>1 - Create conditions that encourage research activities by academic institutions with experience in biosphere reserve-related topics.</p> <p>2 - Identify the most outstanding and sensitive academic institutions to carry out research in each BR. 3 - To promote the development of open science in each BR and Thematic Network.</p>	<p>1.1 - Identify priority research issues for each BR.</p> <p>1.2 - Demonstrate that BRs are suitable sites for basic and applied research.</p> <p>2 - Create an information platform of available technical and scientific information, accessible to all BR stakeholders.</p>	National Networks of BR, National Committees, Technical Committees of each BR.	2026 - 2029	<p>1 - Number of BRs with facilities and infrastructure to carry out research.</p> <p>2 - Number of BR-academy collaboration agreements.</p> <p>3 - Number of BRs that have a base of research needs and facilities.</p> <p>4 - Number of open science projects in BRs.</p> <p>5. BR with data platform.</p>
Training and continuing education programmes.	Ensure that National Committee participants, researchers, inhabitants and people responsible for and interested in BR project design, evaluation and	1 - Organise a continuous system of training, updating and technical and scientific dissemination courses to ensure understanding of the BR concept and model.	1.1 - Have procedures in place to develop a common knowledge and language for all stakeholders involved in BRs.	Education Centres, National Committees, BR Technical Committee, UNESCO-UNITWIN Chairs, IberoMAB Network, UNESCO	2026-2035	<p>1 - Number of common projects.</p> <p>2 - Quality of Periodic Reviews.</p> <p>3 - Participation of BRs in strategic, educational and regional</p>

EDUCATION, TRAINING AND RESEARCH	OUTCOME	ACTION FOR THE PERIOD 2026-2035	OUTPUT	RESPONSABILITY	PERIOD	PERFORMANCE INDICATOR
	<p>management have the common knowledge and language to guarantee the technical quality and best results of BR projects and management.</p>	<p>2 - Ensure that the training, refresher and technical and scientific dissemination programmes are appropriate for the key stakeholders of BR.</p>	<p>1.2 - Public availability of BR training resources and procedures (academia, communities, decision-makers, media and dissemination). 1.3 - Introduce the concept and vision of BR in science and environmental education curricula from secondary education onwards. 2.1 - Training processes adapted to the key actors defining the impact of the concept on regional change.</p>	<p>Category 2 Centres.</p>		<p>environmental planning. 4 - Number of BRs with continuous training programme adapted to key actors.</p>

EDUCATION, TRAINING AND RESEARCH	OUTCOME	ACTION FOR THE PERIOD 2026-2035	OUTPUT	RESPONSABILITY	PERIOD	PERFORMANCE INDICATOR
		3. Provide courses required by each management and planning guild.	2.2 - Training of local stakeholders in BR for the application of technical guidelines.			5 - Number of BRs following UNESCO technical guidelines.
Knowledge Transfer, Dialogue of Knowledge.	Favour the Dialogue of Knowledge, between scientists, technicians and indigenous peoples, as a fundamental strategy for environmental innovation.	1 -. Organisation of courses and joint meetings between scientists, technicians and indigenous peoples. 2 - Empowering local communities and Technical or Management Committees, ensuring gender equity.	1 - Drive change in BRs' operations through dual-track knowledge. 2 - Ensure that BR Management Committees are peer-to-peer.	IberoMAB Network, National Committees, National Committees, BR Management Committees.	2026-2035	1 - Number of meetings held per BR. 2 - Number of BR inhabitants participating in the exchanges. 3 - Number of people (children, young people, women, indigenous peoples) participating in the BR Management Committees.

EDUCATION, TRAINING AND RESEARCH	OUTCOME	ACTION FOR THE PERIOD 2026-2035	OUTPUT	RESPONSABILITY	PERIOD	PERFORMANCE INDICATOR
Management.	Encourage the collaboration of UNESCO Chairs, UNESCO Category 2 Centres and other BR actors.	Identify related Chairs and Centers.	Highlight the activities of the Chairs and Centres in terms of research, courses and dissemination of BRs.	IberoMAB Network, National Committees, BR Management Committees.	2026-2035	1 - Incorporation of BR management issues in the work programmes of the Chairs and Centres. 2 - Number of Chairs and Centres promoting the dialogue of knowledge and the multidisciplinary approach of the plans and projects of each BR.

YOUTH	OUTCOME	ACTION FOR THE PERIOD 2026-2035	OUTPUT	RESPONSABILITY	PERIOD	PERFORMANCE INDICATOR
<p>Effective governance of and within the MAB Programme and the WNBR.</p>	<p>Strengthen RB's management by ensuring the full and effective participation of young people at different levels of governance, in a structured and organised manner, in consultative and deliberative spaces.</p>	<p>Create and implement guidelines and mechanisms for the creation of BR Management Committees and National Committees that include and guarantee the presence and involvement of young people with voice and vote, with autonomy and aligned with the governance of the MAB programme.</p>	<p>1 - Strengthening the governance of the MAB Program and its BRs. 2 - Effective participation of young people in decision-making processes, with voice and vote. 3 - Youth structured and articulated in the MAB program. 4 - Consolidation of a robust and participatory governance platform in the MAB program and its RB, which allows youth to play an active and relevant role in decision-making.</p>	<p>Member States, National Committees, MAB Secretariat, Youth Networks.</p>	<p>2026 - 2035</p>	<p>1 - Established guideline. 2 - Number of young people included in delegations, National Committees and management bodies. 3 - Number of National Committees and BR management committees with effective youth representation (voice and vote). 4 - Number of youth networks (local and national) formed and well structured.</p>

YOUTH	OUTCOME	ACTION FOR THE PERIOD 2026-2035	OUTPUT	RESPONSABILITY	PERIOD	PERFORMANCE INDICATOR
Inclusive, dynamic and results-oriented collaboration and networking within the MAB Program and the WNBR.	Financing and monitoring of activities of Youth networks.	Create a monitoring and follow-up commission of the IberoMAB youth network and guarantee financing for the implementation of its activities.	Guarantee obtaining financing for the execution of activities.	Local management committee, National Committees, National Commissions for UNESCO in each country of the network, MAB Secretariat.	2026 - 2035	1- IberoMAB Youth Network monitoring and follow-up commission formed. 2 - Number of activities financed.
Communication, information and data exchange in a comprehensive, modern, open and transparent way.	Disseminate the vision and capabilities of the BR as model territories of Sustainable Development, conservation and research, with open access to information as a priority, actively involving young people in the promotion and understanding of these principles.	Involve young people in the entire communication strategy of the MAB program, at a global, regional, national and local level.	Establishment of an inclusive and participatory communication strategy that includes a financing plan.	MAB Secretariat, National Committees, youth networks.	2026 - 2035	1 - Established communication plan. 2 - Number of young people participating in various levels of communication.

INDIGENOUS PEOPLE	OUTCOME	ACTION FOR THE PERIOD 2026-2035	OUTPUT	RESPONSABILITY	PERIOD	PERFORMANCE INDICATOR
Active participation of Indigenous Peoples	Increase the implementation of indigenous rights in the BR.	1 - Implement the <i>"Framework of action for indigenous and Afro-descendant rights in Biosphere Reserves"</i> .	1 - The full and effective participation of indigenous peoples at all levels of the IberoMAB Network	1 - Comisiones Nacionales para la UNESCO, Red IberoMaB, Pueblos Indígenas y Afrodescendientes, Comités Nacionales, Comités de Gestión de RB.	2026-2035	1 - Number of positive implementation evaluations carried out every 5 years.
		2 - Define and implement a roadmap for the search and management of sufficient and sustainable financing for the implementation of the action framework.	2 - To ensure an implementation of the Action Framework	2 - Red IberoMAB (Grupo de Trabajo de Pueblos Indígenas)	2026-2033	2 - Sustainable budget to implement framework actions.
		3 - Form and ensure a permanent Working Group on Indigenous and Afro-descendant Peoples with the full, effective and open participation of these peoples in the IberoMAB Network, RB Management Committee.	3 - Coordinate the Framework of Action and ensure the full and effective participation of Indigenous Peoples (delegates of the Organizations)	Red IberoMAB.	2026-2035	3 - The Indigenous Peoples group meets at least once a year with full and effective participation. 4 - The group produces at least one activity / product per year.

GENDER	OUTCOME	ACTION FOR THE PERIOD 2026-2035	OUTPUT	RESPONSABILITY	PERIOD	PERFORMANCE INDICATOR
Implementation of gender strategies.	Promote actions for cultural and social transformation in relation to gender roles.	Design gender strategies for each country.	Implement the gender approach and social and cultural transformation based on the strategies.	National Committees and RB Management Committees.	2026-2035	Number of gender strategies implemented.
Ensure the participation of women in the BR.	Create the necessary conditions for the empowerment of women in the territory of the BR.	1 - Identify the factors that limit the empowerment of women in the BR. 2 - Internalize the gender approach in the management of the BR.	Increase in the participation of women in socioeconomic, political and management life in the BR.	National Committees and RB Management Committees.	2026-2035	Number of women participating in the processes and activities of the BR.
Ensure gender equality in the implementation of programs led by the BRs.	Gender equality in plans, programs and projects within the BR.	Promote Sustainable Development programs with gender equality in the BR.	more inclusive RBs.	National Committees and RB Management Committees.	2026-2035	Number of programs led by women.

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FUNCTIONING OF BIOSPHERE RESERVES (BR) AS PROPOSALS FOR THE NEW PLANNING OF THE WORLD NETWORK

FINANCING	OUTCOME	ACTION FOR THE PERIOD 2026-2035	OUTPUT	RESPONSABILITY	PERIOD	PERFORMANCE INDICATOR
Financing Mechanisms	Generate a multi-scalar financial sustainability strategy (at the Network and BR level)	1 - Define a portfolio with thematic lines with priorities based on a socio-environmental diagnosis. 2. Mapping of funding sources to align the interests of the BR and the	1 - Provide better support to members of the Network 2 - Market study (clients, green funds, climate funds...)	1 – IberoMAB Network, National Committees, RB Management Committees. 2 – IberoMAB Network, Member States, National	2026 - 2035	1 – Number of priority thematic lines. 2 – Number of financial entities identified (public and private)

FINANCING	OUTCOME	ACTION FOR THE PERIOD 2026-2035	OUTPUT	RESPONSABILITY	PERIOD	PERFORMANCE INDICATOR
		<p>Network with national policies.</p> <p>3 - Define financing mechanisms.</p> <p>4 - Have a team specialized in financing within the Network. Technical assistance.</p> <p>5 – Training.</p>	<p>3 - Improve intersectoral coordination to avoid competition.</p> <p>4 - New funds for the implementation of the financial sustainability strategy.</p> <p>5 - Training plan for members of the Network to access financing mechanisms and be able to manage projects.</p>	<p>Committees, financial agencies (private, cooperation, social...)</p> <p>3 – IberoMAB Network, Member States, National Committees, financial agencies (private, cooperation, social...)</p> <p>4 – IberoMAB Network.</p> <p>5 - IberoMAB Network, UNESCO, Universities and research centers.</p>		<p>3 – Number of financial entities identified (public and private).</p> <p>4 – Work Plan Number and Number of people / teams dedicated to financing.</p> <p>5 – Number of people trained.</p>
Identification of advantages.	Make visible the benefits of belonging to the Network and the BR.	Define the benefits through a Communication and Visibility Plan.	1 - Improve the positioning of the IberoMAB Network in other national and international spaces/programs.	IberoMAB Network, National Committees, BR Management	2026-2035	Number of documented successful experiences.

FINANCING	OUTCOME	ACTION FOR THE PERIOD 2026-2035	OUTPUT	RESPONSABILITY	PERIOD	PERFORMANCE INDICATOR
			2 - Taking advantage of financing niches.	Committees, Member States, UNESCO.		
Institutionalization of financing processes.	Have a legal and institutional framework.	1 - Socialize existing frameworks with different sectors. 2 - Align local and national interests with the interests of the BR and the Network.	More committed members and actors.	IberoMAB Network, National Committees, BR Management Committees, States, members, UNESCO.	2026-2035	Number of regulatory instruments applicable to strengthen the Network.
Identification of new opportunities.	Identify new approaches for financing the Network (climate change, sustainable economies, institutional and community development).	Define impacts through follow-up, evaluation and monitoring programs.	Creation of follow-up, evaluation and monitoring programs on the following topics: cultural and ecological tourism, environmental education, Private Nature Reserves, bioeconomy, vulnerable and priority groups (women, youth and indigenous groups), Ecosystem services, exotic species, water, Peace and security.	IberoMAB Network, National Committees, BR Management Committees, States, members, financial agencies (private, cooperation, social...), Universities and research centers.	2026-2035	Number of initiatives related to new approaches.

GOVERNANCE	OUTCOME	ACTION FOR THE PERIOD 2026-2035	OUTPUT	RESPONSABILITY	PERIOD	PERFORMANCE INDICATOR
Improve the Governance of the BR and the Network	Promote strategies and functional regulatory frameworks through the governments of each country for the management of BR.	<p>1 - Include representatives of the Management Committees or advisory councils of the BRs in meetings of the National Committees, projects and congresses of the Network.</p> <p>2 - Promote coordination mechanisms in Cross-border BR.</p> <p>3 - Strategies to influence the participation of women, Indigenous peoples and young people in the management of the BR (with voice and vote).</p> <p>4 - Incorporate conflict resolution topics in RB.</p>	<p>1 - Expansion of the participation of key actors of the BR.</p> <p>2 - Effective and functional coordination mechanisms.</p> <p>3 - Effective participation of all actors with representativeness.</p> <p>4 – Create guidelines for conflict resolution in RB.</p>	ational Committees, inclusive local actors, RB Management Committee.	2026-2035	<p>1-Number of events with participation of key actors.</p> <p>2 - Number of functional mechanisms.</p> <p>3 - Number of effective strategies.</p> <p>4 - Guidelines document for conflict resolution.</p>

COMUNICACION	OUTCOME	ACTION FOR THE PERIOD 2026-2035	OUTPUT	RESPONSABILITY	PERIOD	PERFORMANCE INDICATOR
Communication and visibility strategy for the BR that is inclusive and participatory.	<p>1 - Develop a communication and visibility plan for the MAB Programme.</p> <p>2 - Develop a communication plan for the IberoMAB Network and the RBs based on the lines established by the Programme.</p>	<p>1 - Implementation of the plan that integrates the open access regulations adopted by the CIC in 2014.</p> <p>2 - Construction of national plans with the participation of the BRs.</p>	<p>1 - Global strategy implemented.</p> <p>2 - Communication plan implemented according to the guidelines of the MAB Programme strategy.</p>	<p>1 - MAB Secretariat</p> <p>2 - Secretariat of the IberoMAB Network, Member States, National Committees, RB Management Committees.</p>	<p>2026-2029</p> <p>2029-2035 Implementation of national plans</p>	<p>1 – Existence of a communication and visibility plan for the MAB Program.</p> <p>2 – Number of national plans generated and implemented.</p> <p>3 – Number of regional networks that have their own integration platform.</p> <p>4 - Development and implementation of communication strategies at the national level.</p>
Awareness programmes.	Greater knowledge about aspects of the MAB programme.	1 - Create a BR communication strategy for society and for the MAB structures (at all levels).	1 - Have a communication strategy and a functional and/or operational action plan (that includes the following aspects: benefits,	MAB Secretariat, national and subnational authorities, National Committees, youth networks, MAB thematic	2026	1 - Number of RBs with active and updated websites/social networks/mass media (functional, operational).

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		<p>2 - Evaluate the effectiveness of the implementation of the communication strategy.</p> <p>3 - Effectively launch the MAB Website (MabNet) with new content (dynamic, versatile)</p>	<p>quality of life, Climate Change).</p> <p>2 - Construction of a clear message (adapted to different ages, society and MAB structures) considering new communication methods.</p> <p>3 - Modern, inclusive website, in different languages and effective.</p>	<p>networks, UNESCO Chair</p> <p>3 – MAB Secretariat.</p>		<p>2 – Number of RBs that implemented communication strategies.</p> <p>3 - Updated MAB website.</p>
Communication, inclusive and participatory.	Generate greater participation and reach by defining and adapting communication to recipients.	<p>1 - Identify the channels appropriate to the local reality, social networks and new information and communication technologies.</p> <p>2 - Propose the coordination between the MAB Secretariat and the</p>	<p>1 - Identification of key actors, local participants and their communication channels.</p> <p>2 - Use the identified channels, social networks and other new</p>	MAB Secretariat, National Committees, RB Management Committees, Youth Networks.	2026 - 2035	<p>1 - Number of RBs with identified and active communication channels. (evaluated every three years).</p> <p>2 – Positive evaluations of the effectiveness of communication</p>

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		secretary of the IberoMAB network.	information and communication technologies.			between regional networks and the MAB Secretariat.